

Agenda

EXAMINATION OF THE BUDGET AND MEDIUM TERM PLAN (MTP) TASK & FINISH GROUP

Date: Wednesday 20 January 2010

Time: 9.00 am

Venue: Mezzanine Room 2, County Hall, Aylesbury

Agenda Item	Time	Page No
3 LEADER OF THE COUNCIL: DAVID SHAKESPEARE Context: Will the proposed budget for 2010/11 and the medium-term plan for subsequent years enable the Council to continue to provide the level of services expected by Buckinghamshire residents?	9.30am	1 - 14

Issues to be addressed with each Cabinet Member will include:

1. The impact of service reductions and efficiency savings
2. The impact of a possible prolonged economic downturn
3. The balance of statutory and discretionary service provision
4. The effect on service delivery of forthcoming reductions in staff due to Transformation
5. The potential for reducing vacant posts and/or reducing use of agency staff
6. Major corporate risks affecting services within the portfolio
7. Performance outturn for 2009/10 and the implications for 2010/11
8. The adequacy of the capital programme

Background Papers:-

Appendix 1: Revenue Budgets

- a) Recommended Revenue Budgets 2010/11 – 2013/14 and 2009/10 approved budget
- b) Detailed breakdown of Council's revenue budget in each year
- c) Detailed analysis (for leaders portfolio) highlighting the key items that make up the totals for increased income, efficiencies, service



INVESTOR IN PEOPLE



reductions and service developments.

Appendix 2: Capital Budgets

Appendix 3: Quarter 2 Risk Information

Appendix 4: Quarter 2 Performance Information (to follow)

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Members

Mrs P Birchley
Mr M Brand
Mr A Busby
Mr T Butcher

Mr P Hardy (C)
Mr N Hussain
Mr D Polhill
Mr P Rogerson

APPENDIX 1a: Buckinghamshire County Council's Recommended Revenue Budgets 2010/11 - 2013/14 and 2009/10 approved budget

Portfolio	Service	Notes	2009/10 Approved Budget		Budget 2010/11		Budget 2011/12		Budget 2012/13		Budget 2013/14	
			£000s	% of Total	£000s	% of Total	£000s	% of Total	£000s	% of Total	£000s change	% change
Adults and Families	Commissioning & Service Improvement		4,485	1.5%	9,787	3.1%	9,791	3.2%	9,916	3.3%	10,046	3.3%
	Mental Health		6,952	2.3%	6,862	2.2%	6,723	2.2%	6,810	2.3%	6,912	2.3%
	Older People's Services		40,814	13.6%	40,517	12.9%	39,454	12.9%	38,680	13.0%	39,057	12.9%
	OPMH		7,090	2.4%	7,059	2.2%	6,883	2.3%	6,933	2.3%	7,013	2.3%
	Physical & Sensory Disabilities		13,908	4.6%	13,897	4.4%	13,651	4.5%	13,614	4.6%	13,803	4.6%
	Learning & Disability		29,290	9.7%	29,789	9.5%	29,027	9.5%	28,270	9.5%	28,065	9.3%
	Culture & Learning		9,618	3.2%	8,902	2.8%	8,901	2.9%	8,742	2.9%	8,921	3.0%
			112,158	37.3%	116,813	37.2%	114,430	37.5%	112,965	37.9%	113,817	37.7%
Children & Young People	LA Achievement & Learning		15,039	5.0%	14,397	4.6%	14,426	4.7%	14,361	4.8%	14,586	4.8%
	LA Commissioning & Business Improve		14,761	4.9%	12,860	4.1%	12,795	4.2%	12,940	4.3%	13,063	4.3%
	LA Safeguarding		27,569	9.2%	29,825	9.5%	30,213	9.9%	30,714	10.3%	31,241	10.4%
	DSG Achievement & Learning	1	266,535	88.5%	275,739	87.7%	279,249	91.6%	282,948	95.0%	286,698	95.0%
	DSG Commissioning & Business Improv	1	15,563	5.2%	16,424	5.2%	16,580	5.4%	16,747	5.6%	16,916	5.6%
	DSG Grant Funding	1	(284,351)	-94.5%	(294,439)	-93.7%	(298,091)	-97.8%	(301,936)	-101.3%	(305,834)	-101.3%
			55,117	18.3%	54,806	17.4%	55,172	18.1%	55,774	18.7%	56,670	18.8%
Deputy Leader	Policy, Performance and Comms		1,486	0.5%	903	0.3%	867	0.3%	873	0.3%	878	0.3%
	Legal and Democratic		1,449	0.5%	1,503	0.5%	1,483	0.5%	1,498	0.5%	1,513	0.5%
	Planning, Environment and Development		104	0.0%	146	0.0%	147	0.0%	147	0.0%	148	0.0%
	Localities and Safer Communities		5,825	1.9%	5,360	1.7%	5,420	1.8%	5,402	1.8%	5,467	1.8%
				8,864	2.9%	7,912	2.5%	7,917	2.6%	7,920	2.7%	8,006
Leader	Policy, Performance and Comms		3,251	1.1%	3,218	1.0%	3,273	1.1%	3,313	1.1%	3,357	1.1%
			3,251	1.1%	3,218	1.0%	3,273	1.1%	3,313	1.1%	3,357	1.1%
Planning and Environment	Planning, Environment and Development		19,869	6.6%	21,248	6.8%	22,988	7.5%	24,942	8.4%	26,051	8.6%
			19,869	6.6%	21,248	6.8%	22,988	7.5%	24,942	8.4%	26,051	8.6%
Resources	Customer Contact		1,824	0.6%	2,162	0.7%	2,177	0.7%	2,200	0.7%	2,226	0.7%
	Finance & Procurement		7,615	2.5%	7,258	2.3%	7,183	2.4%	7,308	2.5%	7,418	2.5%
	Service Transformation		5,434	1.8%	7,536	2.4%	8,871	2.9%	5,860	2.0%	5,950	2.0%
	Human Resources		2,893	1.0%	3,118	1.0%	3,076	1.0%	3,136	1.1%	3,194	1.1%
	Legal and Democratic		867	0.3%	857	0.3%	842	0.3%	843	0.3%	854	0.3%
	Planning, Environment and Development		6,184	2.1%	5,745	1.8%	5,645	1.9%	5,574	1.9%	5,675	1.9%
	Localities and Safer Communities		149	0.0%	144	0.0%	143	0.0%	139	0.0%	141	0.0%
				24,966	15.8%	26,820	15.6%	27,937	15.0%	25,060	15.3%	25,458
Transportation	Client Transport		20,680	6.9%	20,138	6.4%	20,002	6.6%	19,896	6.7%	19,850	6.7%
	Planning, Environment and Development		1,317	0.4%	1,187	0.4%	1,200	0.4%	1,216	0.4%	1,235	0.4%
	Transport		25,643	8.5%	25,556	8.1%	24,081	7.9%	24,977	8.4%	26,273	8.8%
			47,640	15.8%	46,881	14.9%	45,283	14.9%	46,089	15.5%	47,358	15.7%
Total Portfolio Net Budget			271,865	90.3%	277,698	88.3%	277,000	90.9%	276,063	92.6%	280,717	93.0%
Below the Line	Treasury Management and Capital Financing		25,111	8.3%	28,495	9.1%	32,034	10.5%	33,578	11.3%	31,784	10.5%
	Other Below the Line Including Contingency		5,887	2.0%	5,649	1.8%	(3,161)	-1.0%	(12,860)	-4.3%	(10,705)	-3.5%
			30,998	10.3%	34,144	10.9%	28,873	9.5%	20,718	7.0%	21,079	7.0%
Total Net Operating Budget			302,863	100.6%	311,842	99.2%	305,873	100.3%	296,781	99.6%	301,796	100.0%
Use of Reserves	Planned expenditure on New Ways of Working	4	0	0.0%	3,750	1.2%	0	0.0%	0	0.0%	0	0.0%
	Use of Earmarked reserves		(1,805)	-0.6%	(1,270)	-0.4%	(1,000)	-0.3%	1,200	0.4%	0	0.0%
			(1,805)	-0.6%	2,480	0.8%	(1,000)	-0.3%	1,200	0.4%	0	0.0%
Net Budget Requirement			301,058	100.0%	314,322	100.0%	304,873	100.0%	297,981	100.0%	301,796	100.0%

Financed by:

Formula Grant (RSG & NNDR)	2	(58,732)	19.5%	(59,552)	19.2%	(53,652)	17.4%	(50,671)	16.4%	(47,690)	15.3%
Area Based Grant (ABG)	2	(18,651)	6.2%	(23,734)	7.6%	(21,361)	6.9%	(20,174)	6.5%	(18,987)	6.1%
Net Surplus on Council Tax Collection		(847)	0.3%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Council Tax	3	(222,828)	74.0%	(227,286)	73.2%	(232,968)	75.6%	(238,793)	77.1%	(244,762)	78.6%
Total Financing		(301,058)	100.0%	(310,572)	100.0%	(307,981)	100.0%	(309,638)	100.0%	(311,439)	100.0%
Over/(Under) allocated Budget		0	0.0%	3,750	-1.2%	(3,108)	1.0%	(11,657)	3.8%	(9,643)	3.1%

Impact on General Fund Balance:

Planned use of GF Balance to support New Ways of Working	4	0	0.0%	(3,750)	100.0%	0	0.0%	0	0.0%	0	0.0%
Other Contribution to / (Use of) General Fund	4	0	0.0%	0	0.0%	3,108	100.0%	11,657	100.0%	9,643	100.0%
Balanced Budget		0	0.0%	0	100.0%	0	100.0%	0	100.0%	0	100.0%

2009/10 budgets have been re-based to give a like for like comparison.

General

- 1 DSG = Dedicated Schools Grant. DSG budgets broadly net to zero with a £2m element used to fund elements of Council works chargeable to DSG
- 2 RSG = Revenue Support Grant; NNDR = National Non Domestic Rates: 2010/11 levels informed by CSR 07; 2011/12 levels assume 10% drop on 2010/11base; future years assum additional 5% drops on the 2010/11 base. Similar assumptions have been made for levels of ABG.
- 3 This table currently assumes an increase in Council Tax of 2.0% in 2010/11 and 2.5% from then on.
- 4 The £3.750m reflects the agreed use of general fund balance for the new ways of working programme.
- 5 Work is ongoing to clarify full revenue and capital impact of the Waste Deal. The above figures reflect the original MTP assumptions and may need amendment

APPENDIX 1b											2010-11	
Portfolio	Service	Base Budget	Budget Adjustments	Inflation	Committed Expend.	Increased Income	Efficiency Savings	Service Reductions	Service Developments	Grand Total	FTE Changes (In Year)	
CAB1 Cabinet - Adults and Families	MTP-5EA Commissioning & Service Improvement	4,485	-65	63	5	5,545	-86	-160	0	9,787	-3.0	
	MTP-5EEA Mental Health	6,952	0	145	31	-43	-139	-85	0	6,862	0.0	
	MTP-5EEE Older People's Services	40,814	382	966	120	-640	-825	-1,230	930	40,517	-2.5	
	MTP-5EEH OPMH	7,090	52	194	-3	-68	-33	-174	0	7,059	0.0	
	MTP-5EEM Physical & Sensory Disabilities	13,908	-29	290	-1	86	-34	-587	265	13,897	0.0	
	MTP-5EES Learning & Disability	29,290	41	839	29	-414	-870	0	873	29,789	0.0	
	MTP-5EL Culture & Learning	9,618	-66	99	212	92	-370	-703	20	8,902	-27.1	
CAB1 Cabinet - Adults and Families Total		112,158	315	2,596	393	4,557	-2,357	-2,939	2,088	116,812	-32.6	
CAB2 Cabinet - Children & Young People	MTP-5CAA LA Achievement & Learning	15,039	-193	46	114	-40	-313	-256	0	14,397	-0.4	
	MTP-5CAC LA Commissioning & Business Improvement	14,761	-727	247	81	-191	-383	-929	0	12,859	-2.0	
	MTP-5CAS LA Safeguarding	27,569	1,773	312	1,284	-683	-534	-34	138	29,825	9.0	
	MTP-5CGA DSG Achievement & Learning	266,421	-345	448	9,237	-22	0	0	0	275,739	0.0	
	MTP-5CGC DSG Commissioning & Business	15,678	350	23	443	0	-70	0	0	16,424	0.0	
	MTP-5CGG DSG Grant Funding	-284,351	0	0	-10,088	0	0	0	0	-294,439	0.0	
CAB2 Cabinet - Children & Young People Total		55,117	858	1,077	1,071	-937	-1,300	-1,219	138	54,805	6.6	
CAB4 Cabinet - Deputy Leader	CAB4-5HL Localities & Safer Communities	5,825	-300	11	-34	-6	-9	-167	40	5,360	-1.0	
	CAB4-5HP Planning, Environment & Development	104	35	0	7	0	0	0	0	146	0.0	
	CAB4-5TL Legal & Democratic	1,449	0	2	52	0	0	0	0	1,503	0.0	
	CAB4-5VP Policy, Performance & Comms	1,486	-459	0	8	-9	-58	-65	0	903	0.0	
CAB4 Cabinet - Deputy Leader Total		8,864	-725	14	33	-15	-67	-232	40	7,912	-1.0	
CAB5 Cabinet - Leader	CAB5-5VP Policy, Performance & Comms	3,251	0	1	22	0	-10	-46	0	3,218	0.0	
CAB5 Cabinet - Leader Total		3,251	0	1	22	0	-10	-46	0	3,218	0.0	
CAB6 Cabinet - Planning & Environment	CAB6-5HP Planning, Environment & Development	19,869	0	10	2,527	-74	-1,120	-184	223	21,251	0.0	
CAB6 Cabinet - Planning & Environment Total		19,869	0	10	2,527	-74	-1,120	-184	223	21,251	0.0	
CAB7 Cabinet - Resources	CAB7-5HL Localities & Safer Communities	149	0	0	3	0	-4	-3	0	145	0.0	
	CAB7-5HP Planning, Environment & Development	6,184	-35	84	-13	-12	-300	-164	0	5,744	0.0	
	CAB7-5TL Legal & Democratic	867	0	19	0	0	-17	-12	0	857	0.0	
	MTP-5TA Customer Contact	1,824	369	1	0	0	-53	0	21	2,162	0.0	
	MTP-5TF Finance & Procurement	7,615	0	24	128	-41	-454	-14	0	7,258	-6.0	
	MTP-5TT Service Transformation	5,434	272	66	2,133	-77	-88	-205	0	7,536	-6.4	
	MTP-5VH Human Resources	2,893	378	6	33	-18	-205	-99	130	3,118	-4.5	
CAB7 Cabinet - Resources Total		24,966	984	201	2,284	-148	-1,121	-497	151	26,820	-16.9	
CAB8 Cabinet - Transportation	CAB8-5HH Transport	25,643	-277	1,048	1,530	-453	-1,371	-764	200	25,556	-8.0	
	CAB8-5HP Planning, Environment & Development	1,317	0	9	-77	9	0	-71	0	1,187	0.0	
	CAB8-5HX Client Transport	20,680	11	646	0	-54	-1,059	-87	0	20,138	0.0	
CAB8 Cabinet - Transportation Total		47,640	-266	1,703	1,453	-498	-2,430	-922	200	46,881	-8.0	
Total Portfolio Net Budget		271,865	1,168	5,602	7,783	2,885	-8,404	-6,039	2,840	277,699	-51.9	

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APPENDIX 1b											2011-12	
Portfolio	Service	Base Budget	Budget Adjustments	Inflation	Committed Expend.	Increased Income	Efficiency Savings	Service Reductions	Service Developments	Grand Total	FTE Changes (In Year)	
CAB1 Cabinet - Adults and Families	MTP-5EA Commissioning & Service Improvement	9,787	0	107	-5	0	-29	-70	0	9,791	-3.0	
	MTP-5EEA Mental Health	6,862	0	76	-1	-19	-100	-95	0	6,723	0.0	
	MTP-5EEE Older People's Services	40,517	0	430	-9	-344	-842	-1,228	930	39,454	0.0	
	MTP-5EEH OPMH	7,059	0	75	0	-60	0	-191	0	6,883	0.0	
	MTP-5EEM Physical & Sensory Disabilities	13,897	0	120	0	-21	0	-610	265	13,651	0.0	
	MTP-5EES Learning & Disability	29,789	0	350	26	-128	-1,010	0	0	29,027	0.0	
	MTP-5EL Culture & Learning	8,902	0	144	-82	-11	-92	-10	50	8,901	-1.6	
CAB1 Cabinet - Adults and Families Total		116,812	0	1,303	-71	-584	-2,073	-2,204	1,245	114,429	-4.6	
CAB2 Cabinet - Children & Young People	MTP-5CAA LA Achievement & Learning	14,397	0	174	110	-32	-126	-97	0	14,426	-1.0	
	MTP-5CAC LA Commissioning & Business Improvement	12,859	0	200	81	-204	-25	-117	0	12,794	-2.0	
	MTP-5CAS LA Safeguarding	29,825	0	457	184	-1	-150	-39	-63	30,213	-1.5	
	MTP-5CGA DSG Achievement & Learning	275,739	0	499	3,017	-6	0	0	0	279,249	0.0	
	MTP-5CGC DSG Commissioning & Business	16,424	0	30	126	0	0	0	0	16,580	0.0	
	MTP-5CGG DSG Grant Funding	-294,439	0	0	-3,652	0	0	0	0	-298,091	0.0	
CAB2 Cabinet - Children & Young People Total		54,805	0	1,360	-134	-243	-301	-253	-63	55,171	-4.5	
CAB4 Cabinet - Deputy Leader	CAB4-5HL Localities & Safer Communities	5,360	0	47	170	-74	-6	-77	0	5,420	0.6	
	CAB4-5HP Planning, Environment & Development	146	0	2	1	0	0	-2	0	147	0.0	
	CAB4-5TL Legal & Democratic	1,503	0	10	-18	0	-12	0	0	1,483	0.0	
	CAB4-5VP Policy, Performance & Comms	903	0	8	8	-10	-42	0	0	867	0.0	
CAB4 Cabinet - Deputy Leader Total	7,912	0	66	161	-84	-60	-79	0	7,917	0.6		
CAB5 Cabinet - Leader	CAB5-5VP Policy, Performance & Comms	3,218	0	34	22	0	0	-1	0	3,273	0.0	
CAB5 Cabinet - Leader Total		3,218	0	34	22	0	0	-1	0	3,273	0.0	
CAB6 Cabinet - Planning & Environment	CAB6-5HP Planning, Environment & Development	21,251	0	53	1,735	-75	-33	0	60	22,991	0.0	
CAB6 Cabinet - Planning & Environment Total		21,251	0	53	1,735	-75	-33	0	60	22,991	0.0	
CAB7 Cabinet - Resources	CAB7-5HL Localities & Safer Communities	145	0	2	3	0	-6	0	0	144	0.0	
	CAB7-5HP Planning, Environment & Development	5,744	0	94	3	-1	-7	-188	0	5,644	0.0	
	CAB7-5TL Legal & Democratic	857	0	5	0	0	-15	-5	0	842	0.0	
	MTP-5TA Customer Contact	2,162	0	21	0	0	-1	0	-6	2,177	0.0	
	MTP-5TF Finance & Procurement	7,258	0	120	88	-165	-239	0	120	7,183	-6.0	
	MTP-5TT Service Transformation	7,536	0	107	1,553	-58	0	-266	0	8,871	-7.0	
	MTP-5VH Human Resources	3,118	0	51	33	-5	-21	-100	0	3,076	-2.5	
CAB7 Cabinet - Resources Total		26,820	0	400	1,680	-229	-289	-559	114	27,937	-15.5	
CAB8 Cabinet - Transportation	CAB8-5HH Transport	25,556	0	1,194	-1,339	-101	-544	-485	-200	24,081	-2.0	
	CAB8-5HP Planning, Environment & Development	1,187	0	14	14	-2	0	-13	0	1,200	0.0	
	CAB8-5HX Client Transport	20,138	0	671	0	-55	-70	-681	0	20,002	0.0	
CAB8 Cabinet - Transportation Total		46,881	0	1,879	-1,325	-158	-614	-1,179	-200	45,283	-2.0	
Total Portfolio Net Budget		277,699	0	5,095	2,068	-1,373	-3,370	-4,274	1,156	277,001	-26.0	

APPENDIX 1b											2012-13	
Portfolio	Service	Base Budget	Budget Adjustments	Inflation	Committed Expend.	Increased Income	Efficiency Savings	Service Reductions	Service Developments	Grand Total	FTE Changes (In Year)	
CAB1 Cabinet - Adults and Families	MTP-5EA Commissioning & Service Improvement	9,791	0	130	-4	0	0	0	0	9,916	0.0	
	MTP-5EEA Mental Health	6,723	0	110	0	-23	0	0	0	6,810	0.0	
	MTP-5EEE Older People's Services	39,454	0	637	989	-350	-2,000	0	-50	38,680	0.0	
	MTP-5EEH OPMH	6,883	0	111	0	-60	0	0	0	6,933	0.0	
	MTP-5EEM Physical & Sensory Disabilities	13,651	0	170	0	-206	0	0	0	13,614	0.0	
	MTP-5EES Learning & Disability	29,027	0	523	-5	-182	-1,092	0	0	28,270	0.0	
	MTP-5EL Culture & Learning	8,901	0	192	62	-20	-27	-415	50	8,742	-7.4	
CAB1 Cabinet - Adults and Families Total		114,429	0	1,871	1,042	-842	-3,119	-415	0	112,966	-7.4	
CAB2 Cabinet - Children & Young People	MTP-5CAA LA Achievement & Learning	14,426	0	245	110	-37	-18	-364	0	14,361	-4.0	
	MTP-5CAC LA Commissioning & Business Improvement	12,794	0	228	81	-86	-53	-25	0	12,939	0.0	
	MTP-5CAS LA Safeguarding	30,213	0	536	184	-1	0	-12	-205	30,714	0.0	
	MTP-5CGA DSG Achievement & Learning	279,249	0	533	3,177	-10	0	0	0	282,948	0.0	
	MTP-5CGC DSG Commissioning & Business	16,580	0	34	133	0	0	0	0	16,747	0.0	
	MTP-5CGG DSG Grant Funding	-298,091	0	0	-3,845	0	0	0	0	-301,936	0.0	
CAB2 Cabinet - Children & Young People Total		55,171	0	1,575	-160	-134	-71	-401	-205	55,774	-4.0	
CAB4 Cabinet - Deputy Leader	CAB4-5HL Localities & Safer Communities	5,420	0	62	45	1	-43	-83	0	5,402	-1.1	
	CAB4-5HP Planning, Environment & Development	147	0	2	1	0	0	-3	0	147	0.0	
	CAB4-5TL Legal & Democratic	1,483	0	15	0	0	0	0	0	1,498	0.0	
	CAB4-5VP Policy, Performance & Comms	867	0	11	0	0	-4	0	0	873	0.0	
CAB4 Cabinet - Deputy Leader Total	7,917	0	90	46	1	-47	-86	0	7,920	-1.1		
CAB5 Cabinet - Leader	CAB5-5VP Policy, Performance & Comms	3,273	0	48	0	0	0	-8	0	3,313	0.0	
CAB5 Cabinet - Leader Total		3,273	0	48	0	0	0	-8	0	3,313	0.0	
CAB6 Cabinet - Planning & Environment	CAB6-5HP Planning, Environment & Development	22,991	0	73	1,929	-90	-111	-96	250	24,945	0.0	
CAB6 Cabinet - Planning & Environment Total		22,991	0	73	1,929	-90	-111	-96	250	24,945	0.0	
CAB7 Cabinet - Resources	CAB7-5HL Localities & Safer Communities	144	0	2	0	0	0	-7	0	140	-0.2	
	CAB7-5HP Planning, Environment & Development	5,644	0	114	-13	0	-2	-171	0	5,573	0.0	
	CAB7-5TL Legal & Democratic	842	0	8	0	0	-1	-7	0	843	0.0	
	MTP-5TA Customer Contact	2,177	0	31	0	0	-8	0	0	2,200	0.0	
	MTP-5TF Finance & Procurement	7,183	0	163	88	76	-82	0	-120	7,308	-2.7	
	MTP-5TT Service Transformation	8,871	0	122	-2,497	-47	0	-590	0	5,860	-1.5	
	MTP-5VH Human Resources	3,076	0	69	33	-8	0	-34	0	3,136	-1.0	
CAB7 Cabinet - Resources Total		27,937	0	510	-2,389	22	-93	-809	-120	25,058	-5.4	
CAB8 Cabinet - Transportation	CAB8-5HH Transport	24,081	0	1,293	84	-98	-383	0	0	24,977	0.0	
	CAB8-5HP Planning, Environment & Development	1,200	0	18	9	-1	0	-9	0	1,216	0.0	
	CAB8-5HX Client Transport	20,002	0	695	50	-57	0	-795	0	19,896	0.0	
CAB8 Cabinet - Transportation Total		45,283	0	2,005	143	-156	-383	-804	0	46,089	0.0	
Total Portfolio Net Budget		277,001	0	6,173	611	-1,200	-3,824	-2,619	-75	276,066	-17.9	

APPENDIX 1b											2013-14	
Portfolio	Service	Base Budget	Budget Adjustments	Inflation	Committed Expend.	Increased Income	Efficiency Savings	Service Reductions	Service Developments	Grand Total	FTE Changes (In Year)	
CAB1 Cabinet - Adults and Families	MTP-5EA Commissioning & Service Improvement	9,916	0	134	-3	-1	0	0	0	10,046	0.0	
	MTP-5EEA Mental Health	6,810	0	132	-1	-29	0	0	0	6,912	0.0	
	MTP-5EEE Older People's Services	38,680	0	796	988	-356	-1,000	0	-50	39,057	0.0	
	MTP-5EEH OPMH	6,933	0	143	0	-63	0	0	0	7,013	0.0	
	MTP-5EEM Physical & Sensory Disabilities	13,614	0	215	1	-27	0	0	0	13,803	0.0	
	MTP-5EES Learning & Disability	28,270	0	659	-5	-238	-621	0	0	28,065	0.0	
	MTP-5EL Culture & Learning	8,742	0	195	-9	-44	2	-15	50	8,921	-0.1	
CAB1 Cabinet - Adults and Families Total		112,966	0	2,273	971	-758	-1,619	-15	0	113,818	-0.1	
CAB2 Cabinet - Children & Young People	MTP-5CAA LA Achievement & Learning	14,361	0	249	110	-22	0	-112	0	14,586	0.5	
	MTP-5CAC LA Commissioning & Business Improvement	12,939	0	232	81	-112	-53	-25	0	13,063	0.0	
	MTP-5CAS LA Safeguarding	30,714	0	549	184	-2	0	0	-205	31,241	0.0	
	MTP-5CGA DSG Achievement & Learning	282,948	0	545	3,219	-14	0	0	0	286,698	0.0	
	MTP-5CGC DSG Commissioning & Business	16,747	0	34	135	0	0	0	0	16,916	0.0	
	MTP-5CGG DSG Grant Funding	-301,936	0	0	-3,898	0	0	0	0	-305,834	0.0	
CAB2 Cabinet - Children & Young People Total		55,774	0	1,609	-169	-150	-53	-137	-205	56,670	0.5	
CAB4 Cabinet - Deputy Leader	CAB4-5HL Localities & Safer Communities	5,402	0	63	45	-1	-10	-33	0	5,467	-0.9	
	CAB4-5HP Planning, Environment & Development	147	0	2	1	0	0	-2	0	148	0.0	
	CAB4-5TL Legal & Democratic	1,498	0	15	0	0	0	0	0	1,513	0.0	
	CAB4-5VP Policy, Performance & Comms	873	0	11	0	-1	-5	0	0	878	0.0	
CAB4 Cabinet - Deputy Leader Total	7,920	0	91	46	-1	-15	-35	0	8,006	-0.9		
CAB5 Cabinet - Leader	CAB5-5VP Policy, Performance & Comms	3,313	0	49	0	0	0	-5	0	3,357	0.0	
CAB5 Cabinet - Leader Total		3,313	0	49	0	0	0	-5	0	3,357	0.0	
CAB6 Cabinet - Planning & Environment	CAB6-5HP Planning, Environment & Development	24,945	0	74	1,381	-43	-32	-272	0	26,054	0.0	
CAB6 Cabinet - Planning & Environment Total		24,945	0	74	1,381	-43	-32	-272	0	26,054	0.0	
CAB7 Cabinet - Resources	CAB7-5HL Localities & Safer Communities	140	0	2	0	0	0	0	0	142	0.0	
	CAB7-5HP Planning, Environment & Development	5,573	0	116	-13	2	0	-3	0	5,674	0.0	
	CAB7-5TL Legal & Democratic	843	0	12	0	0	0	0	0	854	0.0	
	MTP-5TA Customer Contact	2,200	0	31	0	0	-5	0	0	2,226	0.0	
	MTP-5TF Finance & Procurement	7,308	0	165	88	-65	-32	-49	0	7,416	-1.0	
	MTP-5TT Service Transformation	5,860	0	124	102	-48	0	-89	0	5,950	-2.0	
	MTP-5VH Human Resources	3,136	0	70	33	-11	0	-34	0	3,194	-1.0	
CAB7 Cabinet - Resources Total		25,058	0	522	210	-122	-37	-175	0	25,456	-4.0	
CAB8 Cabinet - Transportation	CAB8-5HH Transport	24,977	0	1,357	84	-112	-33	0	0	26,273	0.0	
	CAB8-5HP Planning, Environment & Development	1,216	0	18	10	-1	0	-8	0	1,235	0.0	
	CAB8-5HX Client Transport	19,896	0	716	0	-59	0	-703	0	19,850	0.0	
CAB8 Cabinet - Transportation Total		46,089	0	2,091	94	-172	-33	-711	0	47,358	0.0	
Total Portfolio Net Budget		276,066	0	6,709	2,533	-1,246	-1,789	-1,350	-205	280,718	-4.5	

Portfolio	Cabinet - Leader
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Appendix 1c

Service	MTP Reason Code	Activity	Explanation	Data			
				Sum of 10-11 Revenue	Sum of 11-12 Revenue	Sum of 12-13 Revenue	Sum of 13-14 Revenue
CAB5-5VP Policy, Performance & Comms	0 Base Budget			3,251	3,218	3,273	3,313
CAB5-5VP Policy, Performance & Comms	1 Budget Adjustments			0	0	0	0
CAB5-5VP Policy, Performance & Comms	2 Inflation			1	34	48	49
CAB5-5VP Policy, Performance & Comms	3 Committed Expend.			22	22	0	0
CAB5-5VP Policy, Performance & Comms	4 Increased Income Total			0	0	0	0
CAB5-5VP Policy, Performance & Comms	5 Efficiency Savings Total			-10	0	0	0
CAB5-5VP Policy, Performance & Comms	6 Service Reductions	MTP-7VPPP Policy & Performance	Admin support	-46	-1	-4	-5
CAB5-5VP Policy, Performance & Comms	6 Service Reductions Total			-46	-1	-8	-5
CAB5-5VP Policy, Performance & Comms Total				3,218	3,273	3,313	3,357
Grand Total				3,218	3,273	3,313	3,357

Capital Programme 2010+ Appendix 2

PROJECT	Year 1 2010 2011	Year 2 2011 2012	Year 3 2012 2013	Year 4 2013 2014	Future yrs	Total
Transformation						
Expenditure						
Currently Approved Programme						
Refurbishment of NCO	1,710	1,315	0	0	0	3,025
Total Currently Approved Programme Costs	1,710	1,315	0	0	0	3,025
Total Transformation Expenditure	1,710	1,315	0	0	0	3,025
Funding						
Currently Approved Programme						
Refurbishment of NCO - revenue contribtion	-1,710	-1,315	0	0	0	-3,025
Total Currently Approved Programme Funding	-1,710	-1,315	0	0	0	-3,025
Total Transformation Funding	-1,710	-1,315	0	0	0	-3,025
Net Transformation Capital Programme	0	0	0	0	0	0

Capital Programme 2010+ Appendix 2

PROJECT	Year 1 2010 2011	Year 2 2011 2012	Year 3 2012 2013	Year 4 2013 2014	Future yrs	Total
General Pump priming:						
Expenditure						
New Bids						
Additional Pump Priming budget	300	300	300	300	0	1,200
Total New Bids Costs	300	300	300	300	0	1,200
Total Pump Priming Expenditure	300	300	300	300	0	1,200
Total General Pump Priming Capital	300	300	300	300	0	1,200
TOTAL SCHEMES BEFORE CENTRAL FINANCING	15,991	13,919	13,230	12,630	12,215	67,985
Central Capital Financing						
Capital Receipts	-3,681	-5,284	-7,960	-4,200	-3,000	-24,125
Use of Finance Lease Rents	-700	-700	-700	-700	-700	-3,500
Prudential Borrowing	-7,574	-5,000	-5,000	-5,000	0	-22,574
Central Revenue Financing	-4,036	-2,935	430	-2,730	-8,515	-17,786
Total Central Capital Financing	-15,991	-13,919	-13,230	-12,630	-12,215	-67,985
Balanced Capital Programme After Central Capital Financing	0	0	0	0	0	0

BCC Risk Performance Dashboard

New & Emerging Corporate Risks

No New Risks to report at present

Top Corporate Risks

Risk Name	Risk Description	Score last quarter, impact x probability	Risk Treatment	Score this quarter	Change from Last Qtr
RM.COMT.06a Partnership Working	If the impact of the Council's internal changes mean that it no longer has the capacity to contribute to partnership working, other partners may pull out of projects and outcomes for residents will be affected.	4x4=16	The Council will have to prioritise activities by the Corporate Plan and by the Bucks Sustainable Communities Strategy. However it is unlikely to be able to maintain its commitment to all projects.	4x4=16	No change
RM.COMT.07 Effectiveness of Contracting & Commissioning	If There is a failure of contract and commissioning e.g. domestic care, external placement expenditure, SAP. Then fail to deliver /deliver wrong services, increased costs, provider led market.	3x6=18	Transformation Third Party Spend strand business case sets out objectives for BCC increasing capability and capacity in this area for delivering savings Consultants supporting BCC to deliver PID objectives. Actions required: 1) Implement category management in BCC, 2) deliver first savings in day care services, 3) Agree next categories to address for savings, 4) restructure corporate procurement team, 5) Agree BCC's future strategic commissioning strategy.	3x6=18	no change
RM.COMT.08 Joint Commissioning priorities for CYP	If there is insufficient resource directed at joint commissioning priorities (agreed by the Trust) for children and Young People, positive outcomes will not be achieved. There will be a risk of cost shunting and/or failure to improve services. This will be reflected in outcomes of inspections such as Annual Performance Assessment.	3x5=15	We are preparing to commission speech and language therapies (also applying for Govt. grant to support this activity). The Trust Board Review Group is compiling the financial information across all services (across the Trust) to enable the Trust to ensure appropriate resources are allocated to the agreed joint commissioning priorities.	3x5=15	no change
RM.COMT.09 Failure to maintain 'Safe' service for C&YP	If we fail to maintain a "safe" service for children and young people (the latest inspection outcome is that the service is "adequate") we risk unacceptable outcomes for some children and young people and potential government intervention.	4x5=20	We have a dedicated officer working on recruitment and retention issues and we are working with a number of authorities in the S.East and Hays on social worker recruitment. We have drawn up an action plan following an independent review of aspects of the service to address, in particular, quality of practice issues. This and other management actions will be monitored alongside our APA action plan.	4x5=20	no change
RM.COMT.13 Pathfinder	If the pathfinder agreement is not fully developed and delivered within agreed timescales then the Council faces the risk of having to make significant financial savings to meet Government spending and efficiency targets.	4x4=16	Short list of bidders announced for Shared Services. Senior management review being discussed with Leaders but delayed. Waste options 4&5 being considered in December. Other services being looked at. Progress is much slower than anticipated. Leaders to meet to consider commitment to it.	4x4=16	No change

RM.COMT.14 Capital funding - infrastructure	If the council is not able to prioritise its capital projects and to secure additional external funding then we will be unable to deliver the capital improvements required.	3x6=18	New Capital Strategy agreed by Cabinet;Business Investment Group recommendations on capital priorities endorsed by LAG. Revised property strategy produced. Actions required:1) Revised property strategy to Cabinet 2) Produce business cases for capital priorities 3) Revise external funding options.	3x6=18	No change
RM.COMT.18 Community Cohesion	If the Council does not adopt a corporate and proactive approach to community cohesion then there is a risk of failing to respond effectively to community unrest and to support preventative work overspends, political bad press etc. etc.	4x4=16	Funding for cohesion mapping has been resolved and the project is about to commence. The tension monitoring agenda is making slow progress. A meeting has been arranged with Thames Valley Police to develop the process, this has meant that the outcome deadline has had to be rescheduled to December.However, in the absence of a formally established process, established relationships amongst officers in the different organisations are being used to share information where issues may arise.	4x4=16	No change
RM.COMT.28. Skills Agenda	If we fail to plan adequately for our responsibilities in improving the skills of our working age population then this will result in an inadequately trained workforce across the county and there could be a possible fragmentation of services regarding education and training provisions.	4x5=20	We have established an internal group to work on all aspects of the Learning and Skills agenda. DCS sits on the shadow regional planning group with GOSE, DCSF, LSC and other authorities. We continue to lobby at national level for sufficient resources beyond the two year period indicated. We will be exploring with neighbouring authorities the possibilities of joint working on those areas where we do not have specialist skills/advice e.g. learners with disabilities. We are also working closely with BELP on the economic and skills agenda to ensure appropriate provision to meet local skill gaps.	4x5=20	No change
RM.COMT.36.Co-ordination of Corporate initiatives	If COMT fail to co-ordinate the various workstreams of MTP, Transportation ,Pathfinder, New Delivery Vehicle then the Council will not make the anticipated savings, or either Council tax will rise or services cut.	4x4=16	AOP Programme Board now established. Strategic Directors leading individual workstreams. COMT challenge sessions arranged for MTP and Transformation . Contingency planning of further 5 and 10% reductions .Review of statutory and discretionary spend by Scrutiny Committee. Need to communicate to members and staff how these all fit together.	4x4=16	No change
RM.COMT.38. Taking Difficult Decisions	If the Cabinet and COMT fail to decide upon and agree on priorities and programmes then we risk not making the necessary savings and having to make unplanned cuts to frontline services	4x4=16	Cabinet /COMT Awayday to decide on priorities and programme of work. Cabinet to give a clear political steer.	4x4=16	No change
RM.COMT.39 A New Government	If the Council fails to understand the implications and plan around new policy initiatives and a possible change in Govt. next year then it could embark on policies/projects that may be against new Government policies	4x4=16	Cabinet /COMT Awayday to examine policies of national parties and to identify approach and priorities to be followed.Action plans to be drawn up and reported to LAG.	4x4=16	No change
RM.COMT.40. Specialist health treatment centres	There are several specialist health treatment centres in Buckinghamshire , the National Society of Epilepsy, Stoke Mandeville Hospital, PACE etc. As a result people come from all over the country for treatment and a number settle in the County.This means that we and the local NHS have responsibility for the services these clients need. The grant regime does not take this into account and this exposes the County to significant cost pressures	4x4=16	The position is being carefully monitored and where necessary legal advice sought.	4x4=16	No change
RM.COMT.41 Financial Difficulties of the NHS.	The NHS locally is one of the lowest funded systems in the country and is working with the Strategic Health Authority to make the required financial savings. It is important the Council supports our local NHS partners as there is a risk NHS system responsibilities will be allocated to other health systems making joined up working on behalf of Bucks residents very difficult	4x4=16	Officers working closely with NHS partners to assist where possible in re-configuring services so that public sector systems are joined up and efficient as possible. The Strategic Director for Adults and Family Wellbeing and the Childrens Director both sit on various NHS Boards and provide support where appropriate.	4x4=16	No change